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Transforming automotive manufacturing with Volkswagen

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Amazon Web Services

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Volkswagen Group

Agenda

- Business challenges in Automotive Manufacturing
- Building a platform from use cases
- Use case: Digital shop floor management
- Target architecture of the platform

Introduction

Transforming automotive manufacturing with VW Industrial Cloud

Objective

Improve manufacturing and logistics performance by 30% over the next five years

Challenges

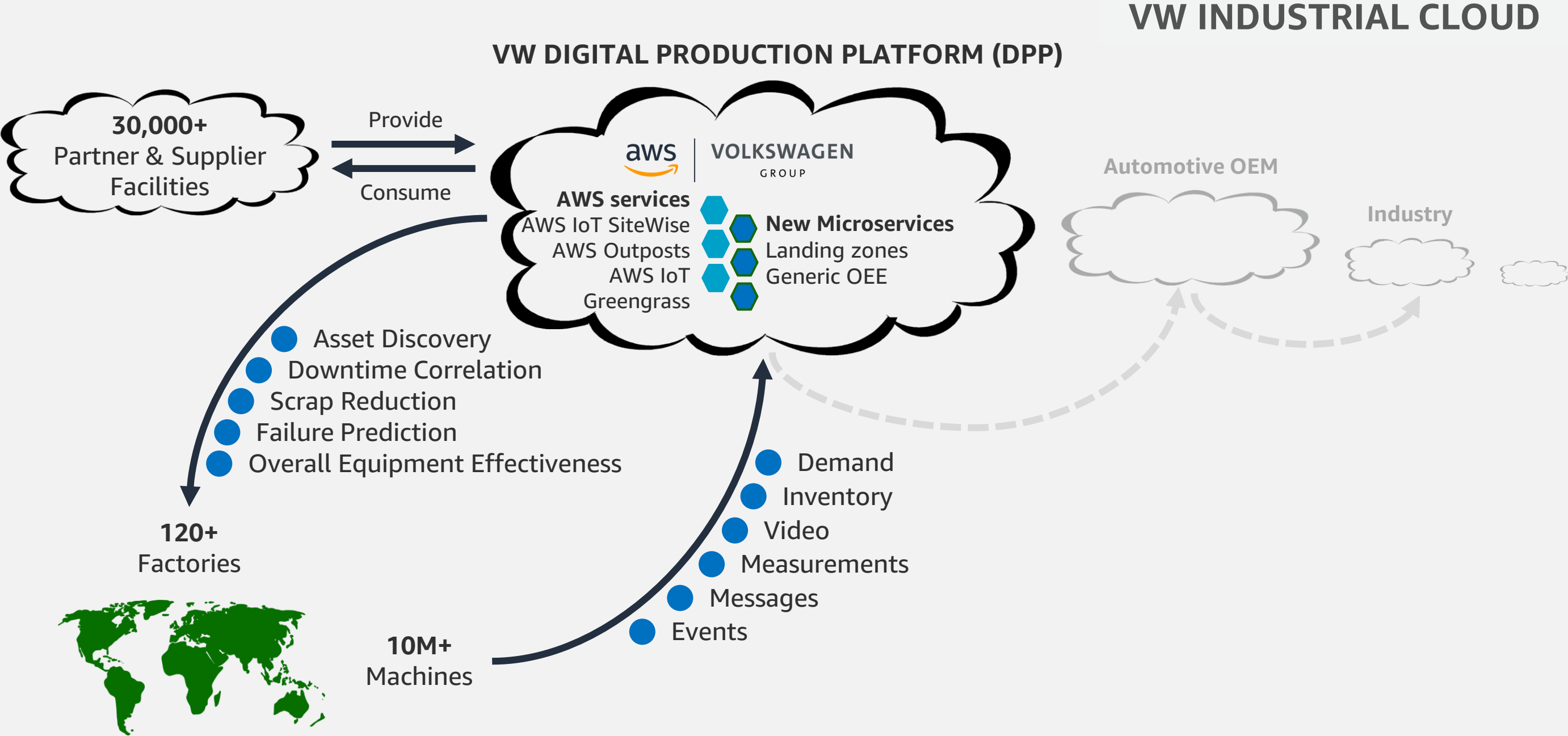
- Unplanned downtime
- Limited transparency
- Regional process differences
- Single-purpose applications
- Availability of highly specialized equipment
- Time and data synchronization and standardization



Outcomes

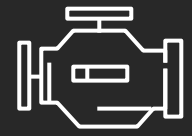
- Reduce cost
- Predict failures
- Reduce scrap
- Reduce variation
- Increase equipment changeover speed
- Increase internal and external automation

A digital services platform and application marketplace connecting vehicle production, suppliers, and logistics providers



Creating the future of industrial production together

Through an ecosystem of collaborative industry partners



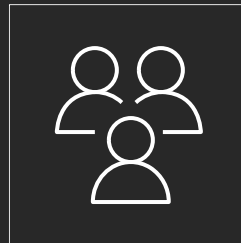
Parts suppliers



Logistics providers



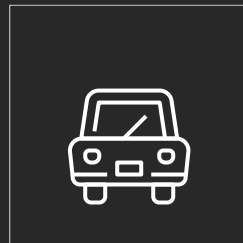
ISVs



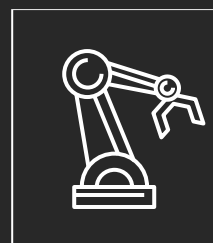
System integrators



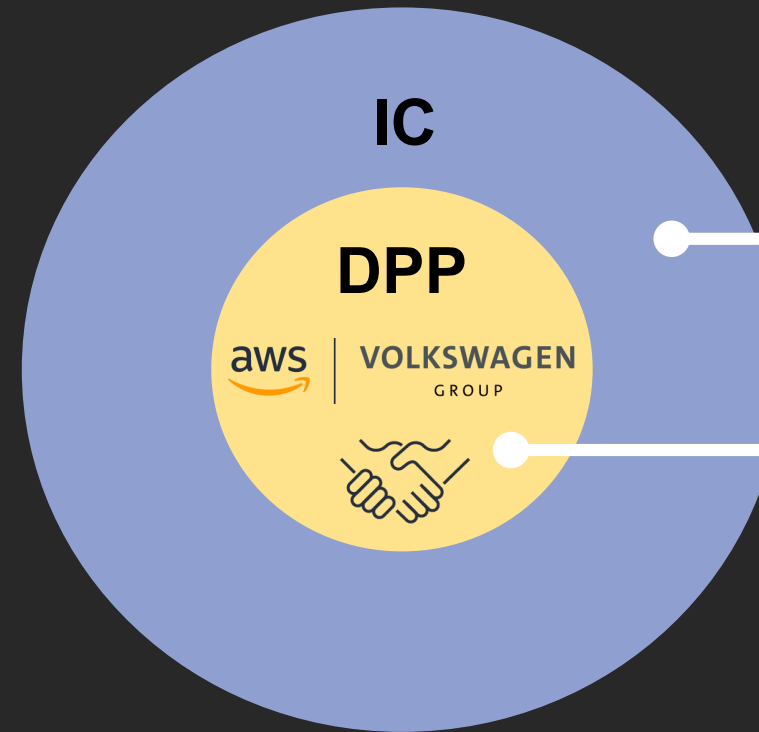
Startups



Automotive OEMs



Industrial software & technology providers






Industrial Cloud (IC):

- Based on the DPP, the Industrial Cloud will be an **open industry platform** and **ecosystem**
- Global supply chain with over 1,500 suppliers and partner companies to be integrated

Digital Production Platform (DPP):

- **Combines data** of all machines, plants, and systems within VW Group
- **Cloud-based platform** essential to **scale up new applications** rapidly across the world

Co-development: Partnership interaction model for DPP

Interaction	Amazon leadership principles	How we're doing it differently
	Amazon leadership principles	We're closer to the customer <ul style="list-style-type: none">• Co-equal partners with 1:1 staffing for the next five years• Executive governing board with senior AWS and VW executives
		We're joining forces internally <ul style="list-style-type: none">• AWS Proserve, services, Account, and AWS Partner Network staff working as one team• Joint team with total of 50+ total AWS resources
		We're redefining the culture <ul style="list-style-type: none">• Top-down commitment to use Amazon innovation methods• Shift from decision-by-committee to small pizza teams• Replacing engineering mindset with rapid iterations

Use case-driven platform

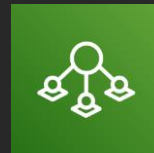
AWS services for Industrial Manufacturing use cases

Machinery

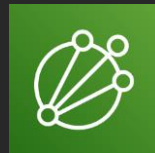


- CNC
- Ovens
- Lathes
- Presses
- Welders
- Conveyors
- Paint guns

DPP capabilities & services



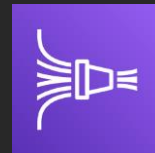
AWS IoT
SiteWise



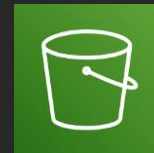
AWS IoT
Analytics



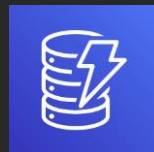
AWS IoT
Core



Amazon
Kinesis
Data
Firehose



Amazon S3



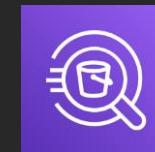
Amazon
DynamoDB



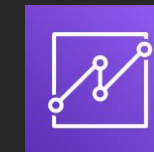
Amazon
Elastic
Kubernetes
Service



Amazon
SageMaker



Amazon
Athena



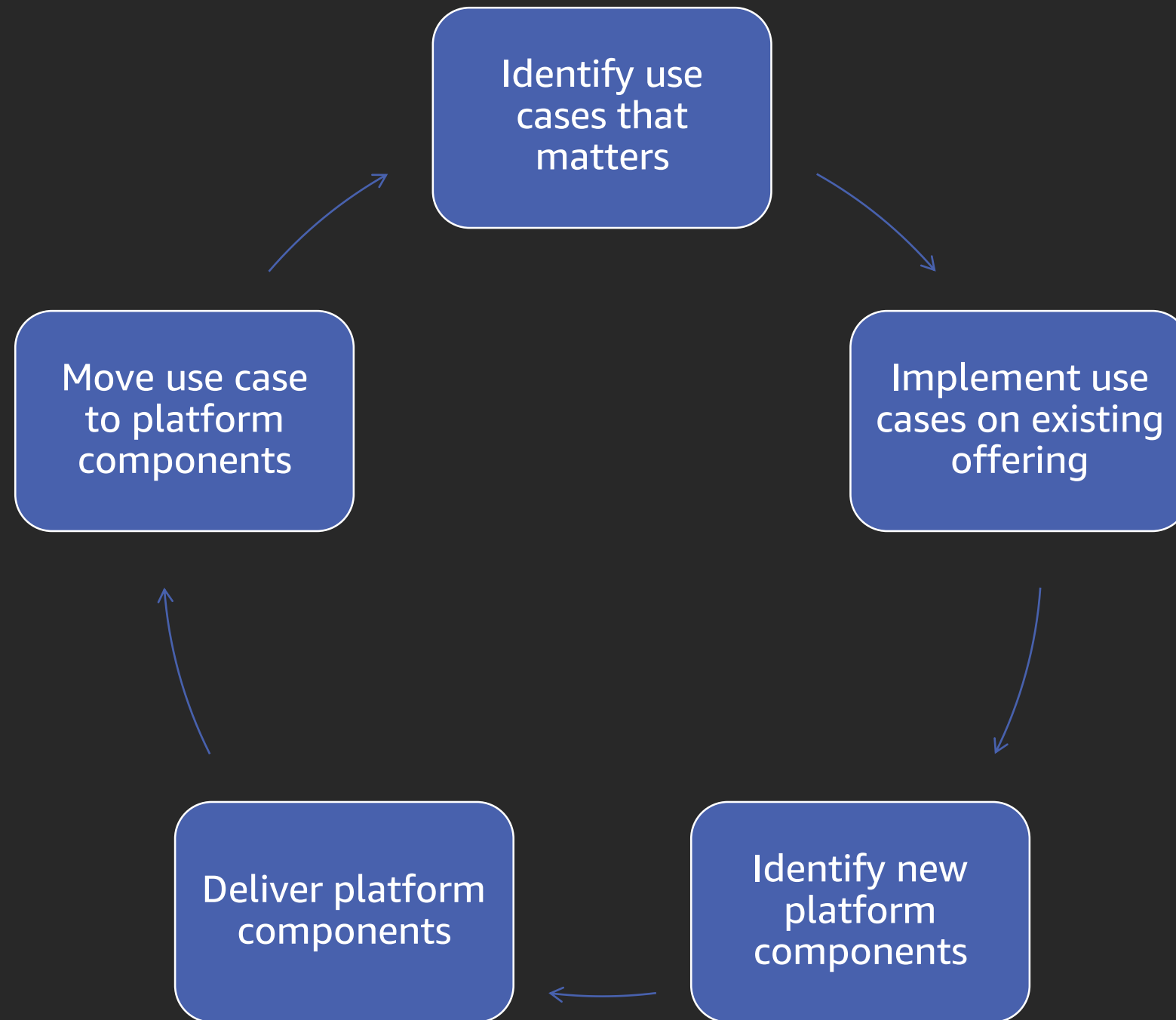
Amazon
QuickSight

End users



- Plant managers
- Supervisors
- Technicians
- Industrial engineers
- Equipment mechanics
- Operations managers
- Logistics specialists

Platform development methodology



Use case: Digital shop floor management

Business summary

Vision

The digital shop floor management + is a group-wide established solution of components technology. About 50,000 employees from management to operators in over 61 factories using DSFM+ to continuously improve the processes on the shop floor.

DSFM+ ...

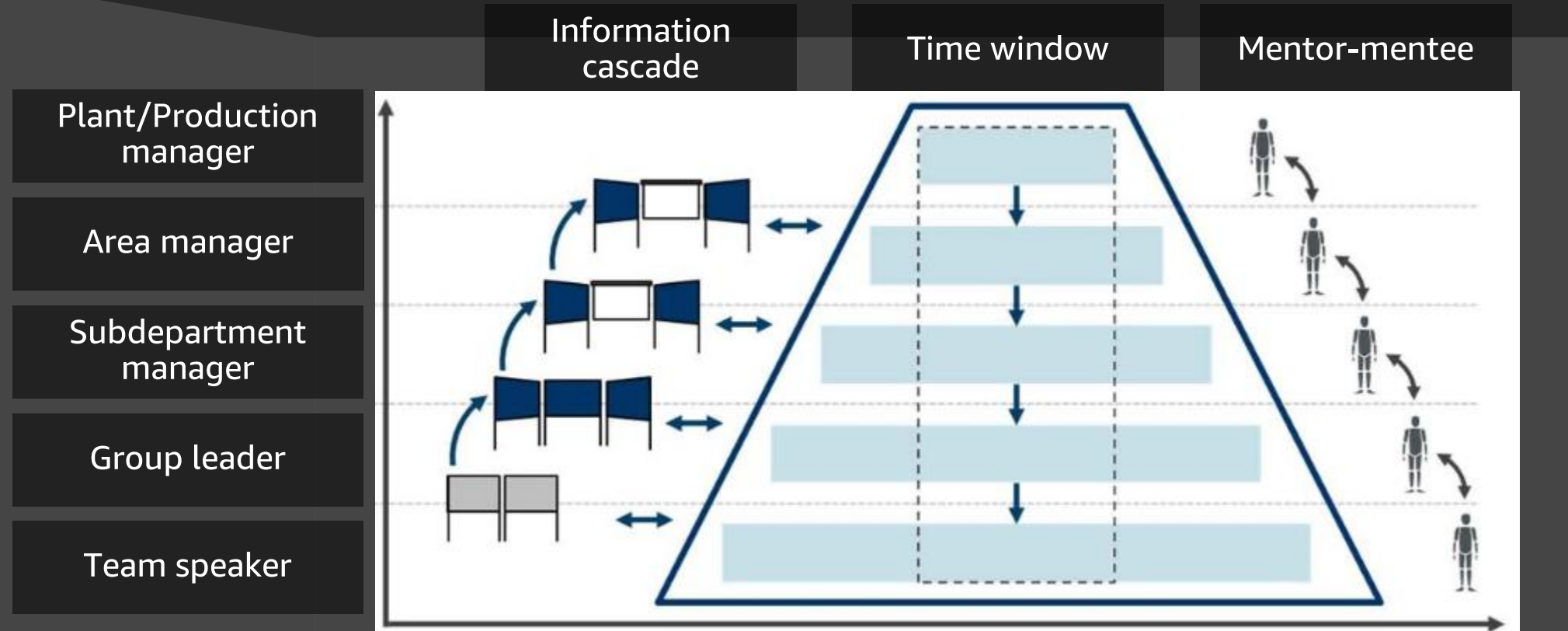
- ... increases velocity and quality of processes on shop floor
- ... standardizes processes through the usage of "Group Production System"
- ... provides a process-integrated transparency across value-adding process steps
- ... enables a cost-efficient rollout of new components/processes of shop floor management
- ... enables cross-plant knowledge sharing

Targets

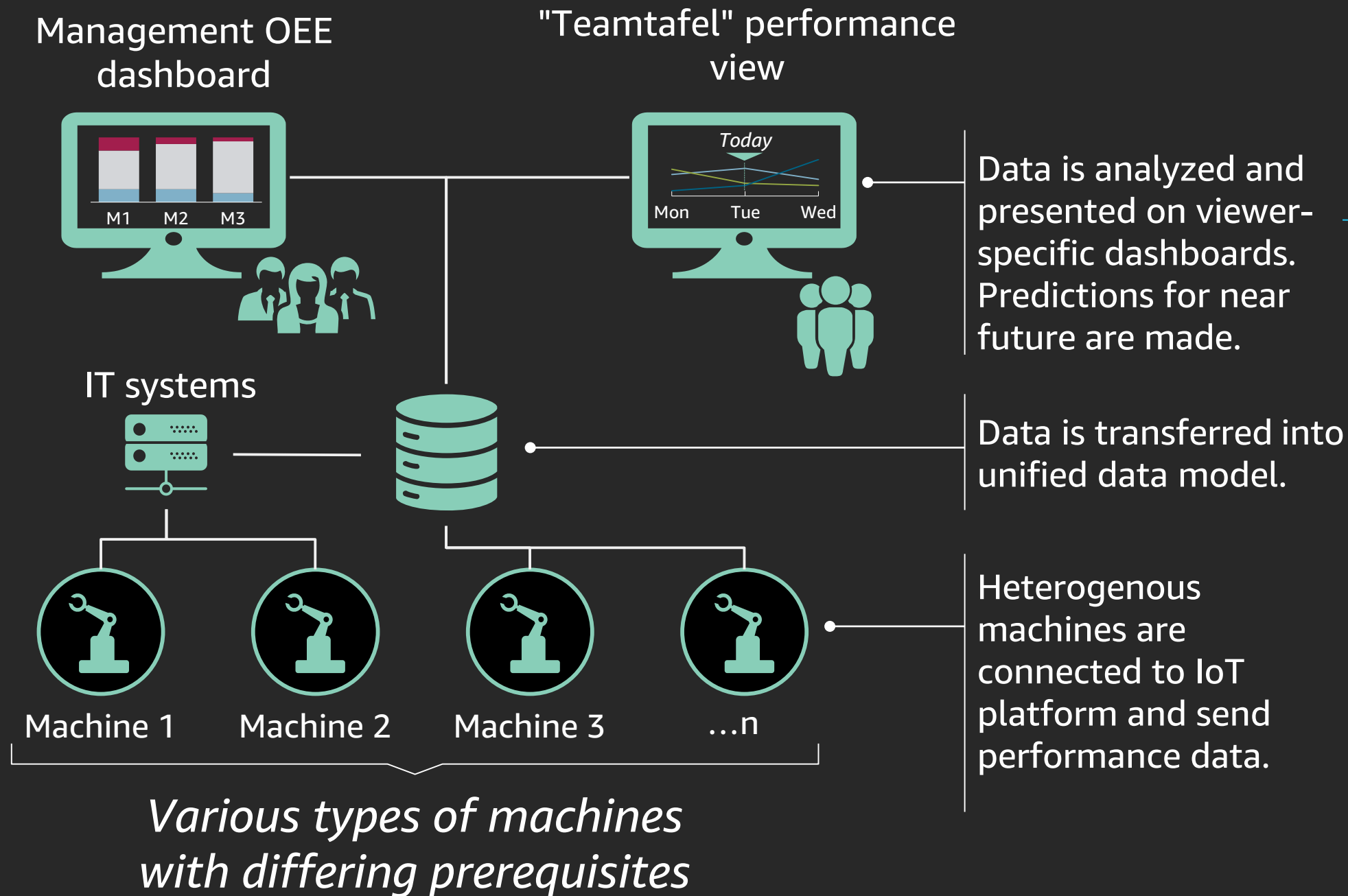
- Reduce administrative efforts by automated data retrieval, automated reporting, etc. => more time for problem solving
- Transparent activity tracking and knowledge sharing across plants => sustainable improvement of machine availability
- Bottleneck-oriented process improvement (value-stream, delivery reliability, etc. => optimized throughput times
- Maximum of transparency over all losses and their factors of influence => increased productivity

The solution—Digital shop floor management across the plants

- Transparency at place of action
- Structured problem-solving with up-to-date information
- High motivation and continuous improvement of employees

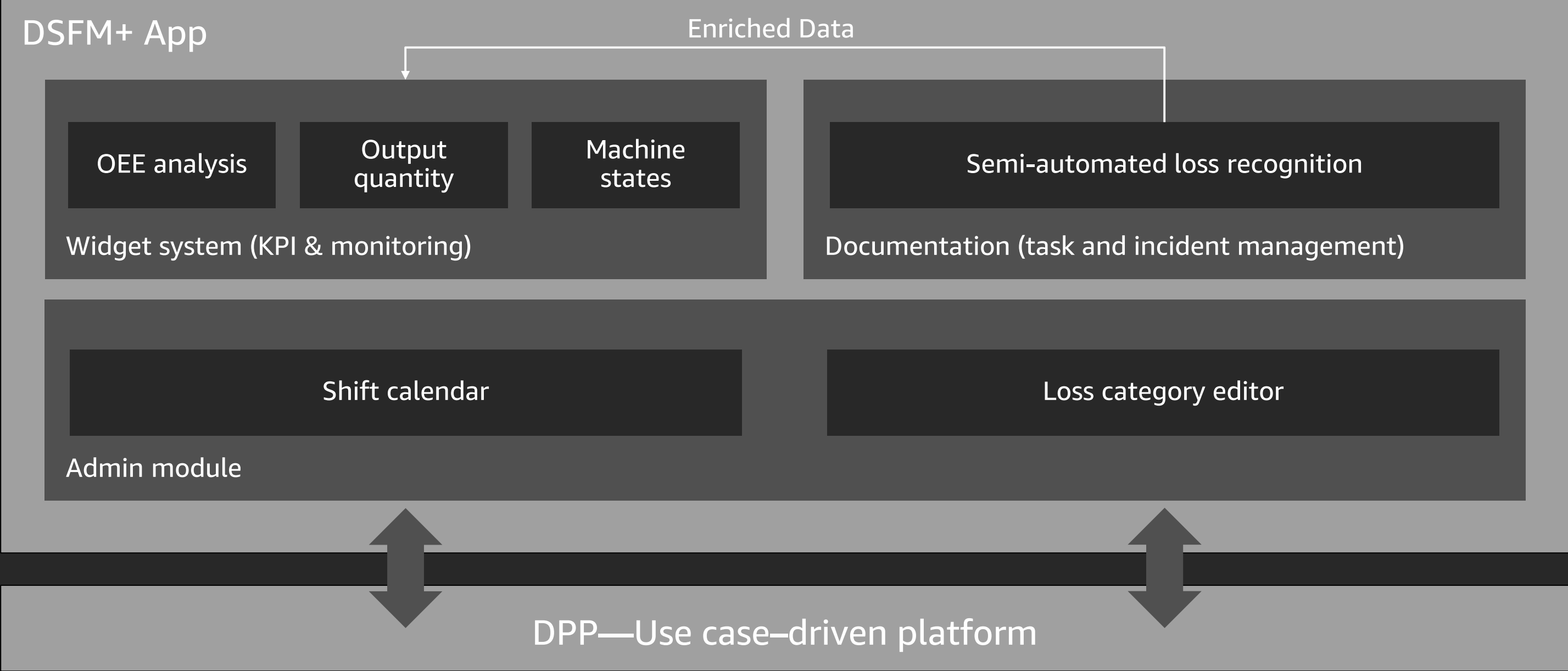


Use case: DSFM+, digital shop floor management



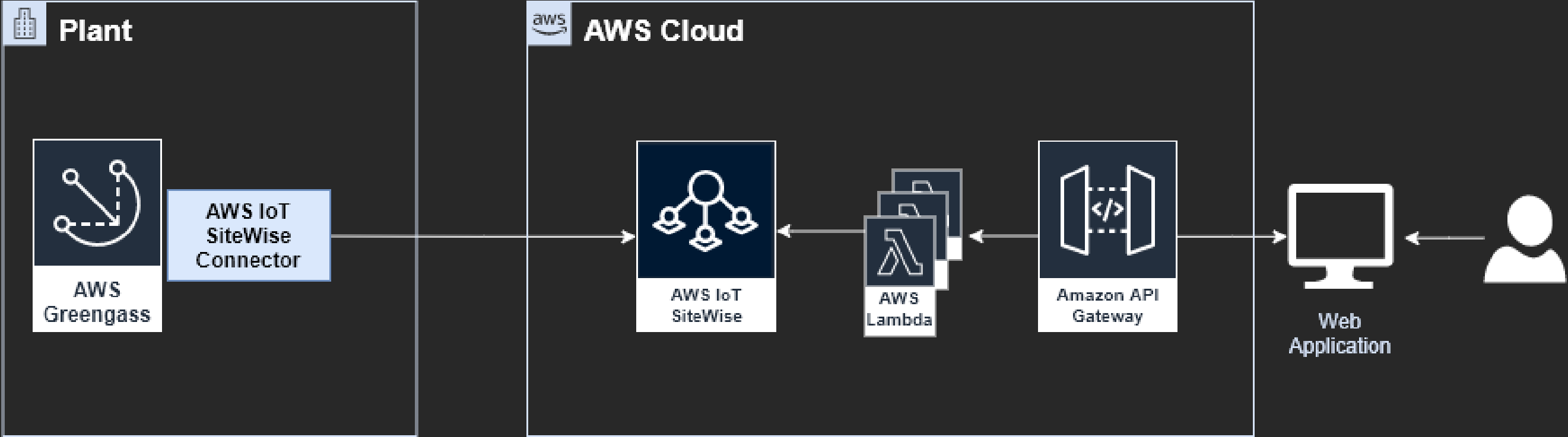
The plant is a VW component plant in which engine cylinder heads are being manufactured for various VW brands. The work on the shop floor is organized in process steps. The machines in each process step are controlled by one single production logic controller (PLC). The aim of this use case MVP is to provide a dashboard showing the overall equipment efficiency (OEE) of each single-process step.

Modules of DSFM+ MVP 2019

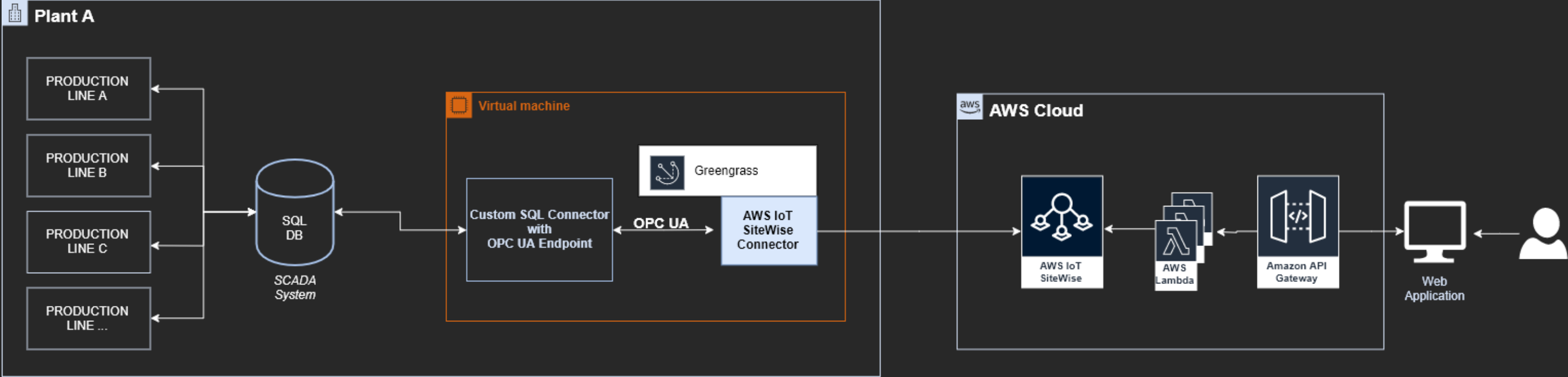


DSFM+ solution and technology

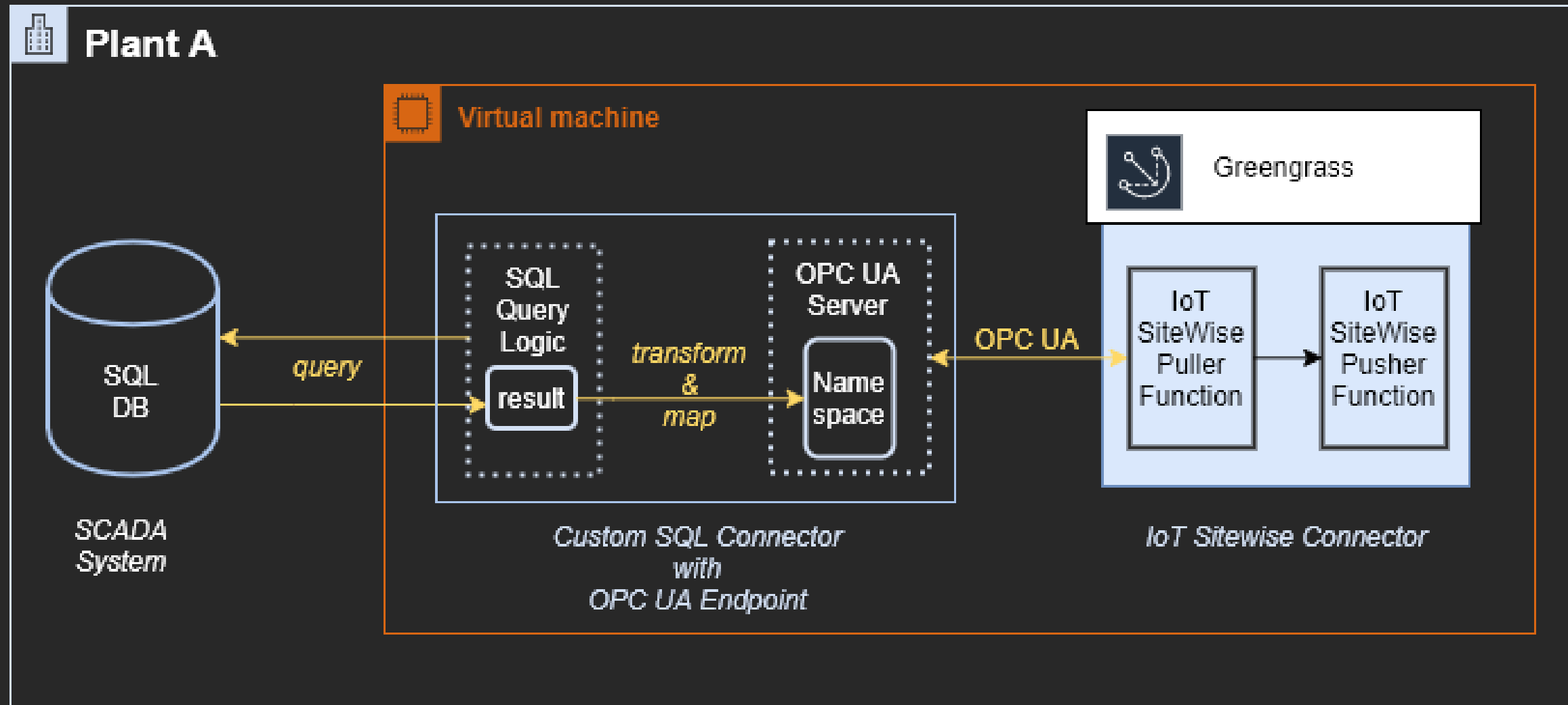
Rough architecture



Connectivity Plant A



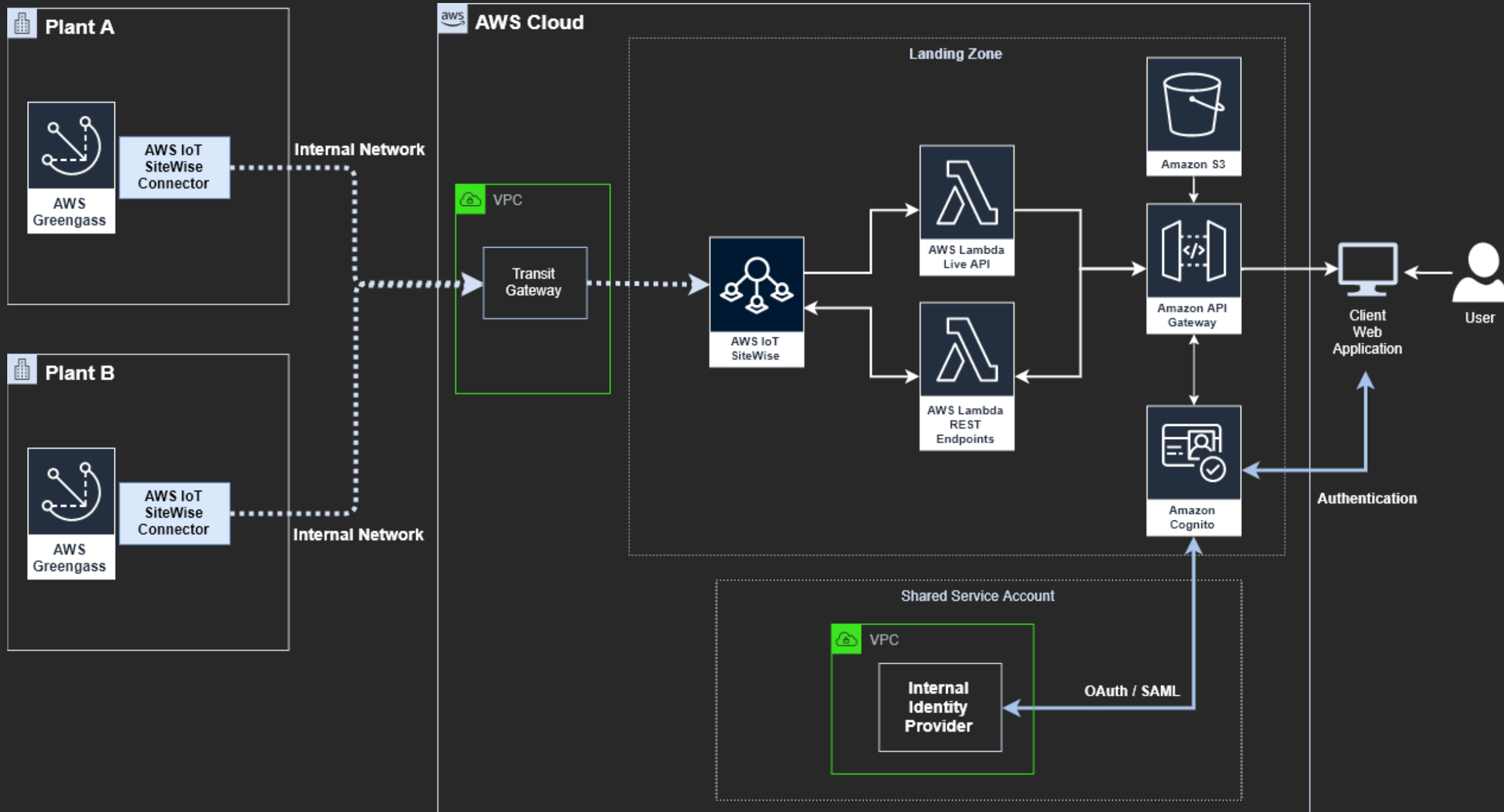
Details: Connectivity Plant A



Connectivity Plant B



Cloud Architecture overview



Deep dive—Custom resource for AWS IoT SiteWise

View Provisioner is the lambda that is used by the custom resource (CR). Therefore, it must cover the three request types: Update, Create, and Delete, where Update does not update, but re-creates the resource completely.

1. Fetch config from Amazon S3 bucket
2. Validate config
3. Execute request
4. Response to S3 bucket
 1. No error: Send success response to bucket
 2. An error: Send failed response to bucket

```
try {
  // ...

  await sendResponseToS3(ResponseURL, {
    Status: 'SUCCESS',
    PhysicalResourceId: viewId,
    // ...
  });
} catch ({ viewId, message }) {

  await sendResponseToS3(ResponseURL, {
    Status: 'FAILED',
    PhysicalResourceId: viewId || PhysicalResourceId,
    Message: message,
    // ...
  });
}
```

Deep dive—Create and update of custom resource

```
try {
  let viewId = '';

  /* --- CREATE & UPDATE --- */
  if (RequestType === 'Create' || RequestType === 'Update') {
    console.info('START PROVISIONING OF SITEWISE');

    // Fetch config from S3 bucket
    const { Bucket, Key, assetTemplateId } = ResourceProperties;

    if (!Bucket || !Key || !assetTemplateId) {
      console.error('Either Bucket, Key or assetTemplateId is not set.');
```

```
      throw new Error('Error: Either Bucket, Key or assetTemplateId is not set.');
```

```
    }

    const config = await getConfigFromS3AsJson(Bucket, Key);
    console.info('Config:\n%o', config);
    console.info('assetTemplateId: %s', assetTemplateId);

    // Validate config
    configValidator(config);

    // Execute request
    viewId = await executeRequest(RequestType, { config, assetTemplateId });
    console.info('PROVISIONING SUCCESSFUL:\n%o', viewId);
  }
}
```

Event triggered by AWS CloudFormation to custom resource, RequestType is set by Amazon CloudFront

Fetch config JSON from S3 bucket with the hierarchy asset model information

Calls the particular function according to the request type

We need KPIs—Calculations based on PLC data

```
"measurementTemplates": [ { {  
  "metricName": "OEE_last15min_shift_1",  
  "metricTypeId": "025d7ffe-86db-4421-b5d6-f2267fe72f82",  
  "formula": {  
    "expression": "(target_cycle) * (part_io) / (running_time)",  
    "variables": [{  
      "name": "target_cycle ",  
      "value": "latest_target_cycle_time",  
      "type": "METRIC"  
    }, {  
      "name": "part_io",  
      "value": "parts_io_last15min_shift_1",  
      "type": "METRIC"  
    }, {  
      "name": "var_running_time",  
      "value": "running_time_last15min_shift_1",  
      "type": "METRIC"  
    }  
  }  
}] }
```

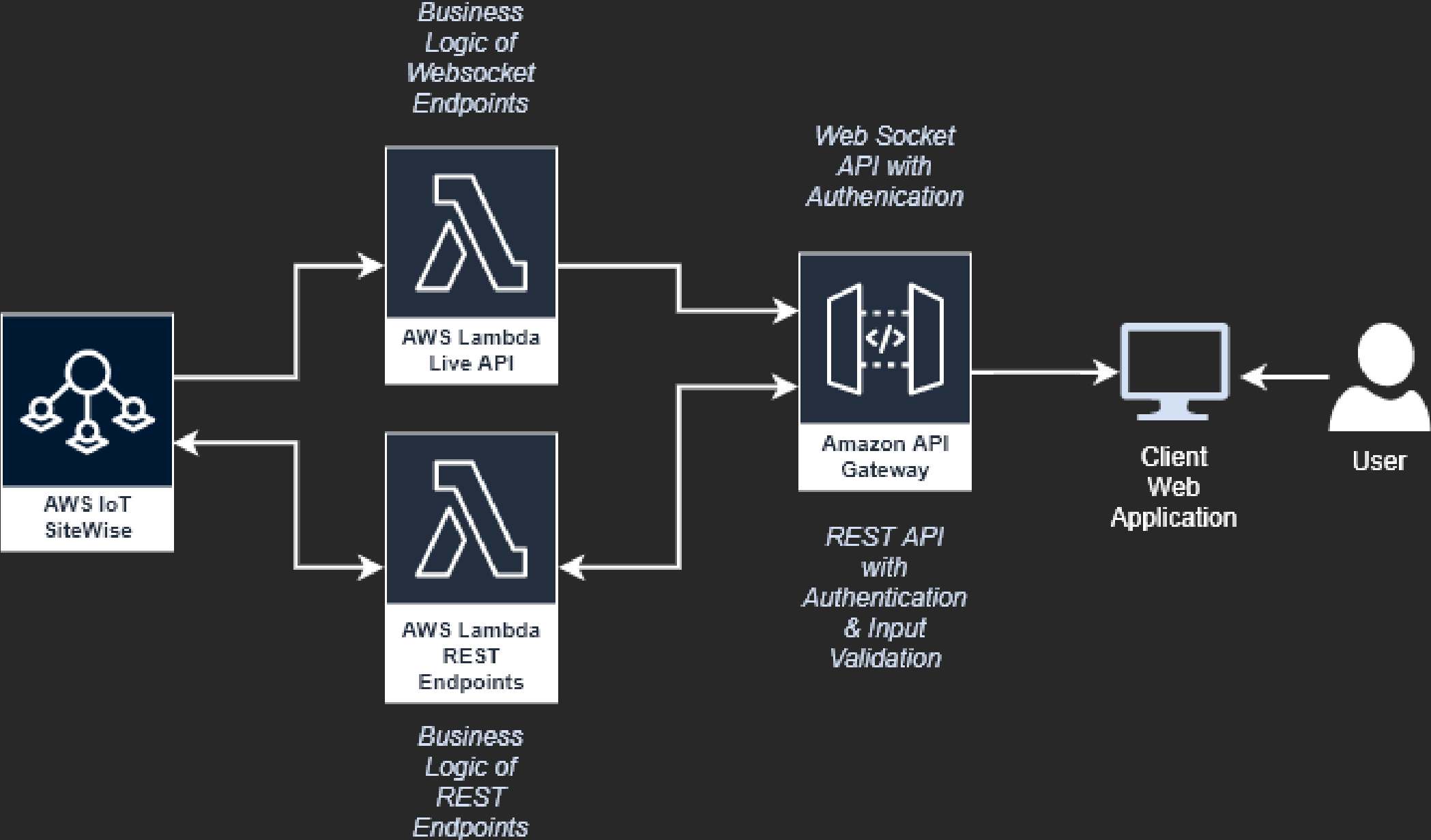
Overall equipment
efficiency of last 15 minutes
for trend calculation

Measurement
latest(var_time)

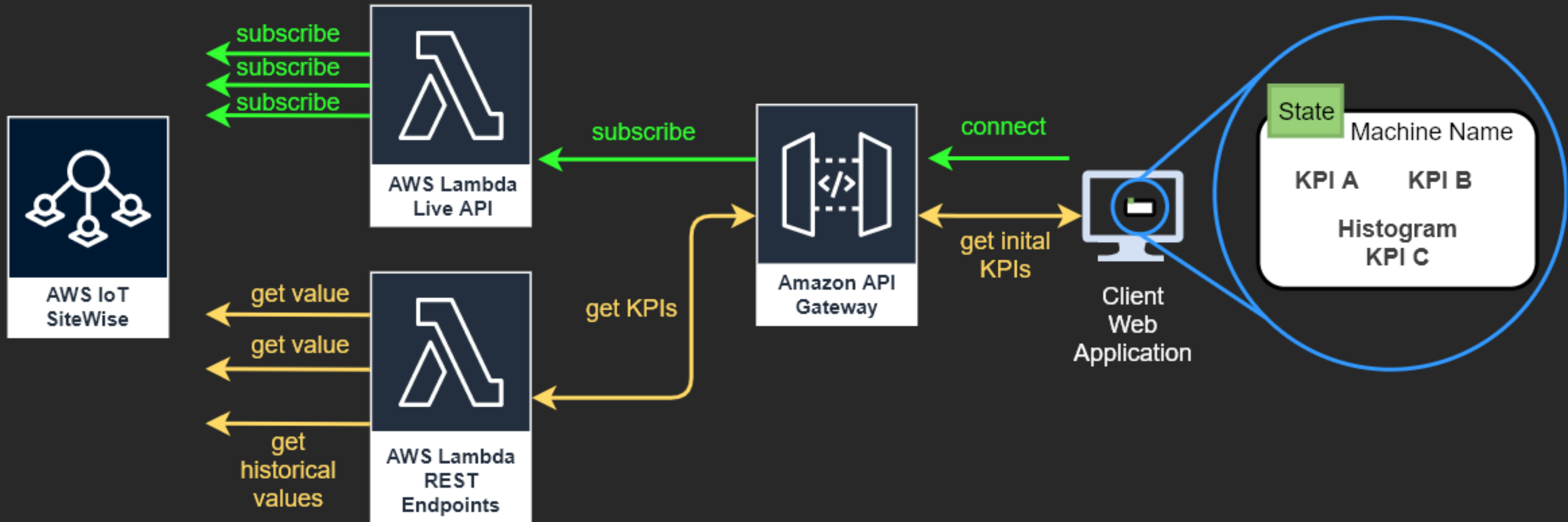
Measurement
(latest(var_part_val)) -
(earliest(var_part_val))

Measurement
(var_autotime) +
(var_manual_time) -
(var_failure_time)

From AWS IoT SiteWise to frontend—API integration



Details: AWS IoT SiteWise API integration



Transparency across the line—Machine dashboard

The dashboard, titled "Maschinenübersicht" (Machine Overview), displays a grid of machine cards. Each card shows the machine ID, its status (e.g., "Auto" or "?"), and production metrics. Callouts provide context for these elements:

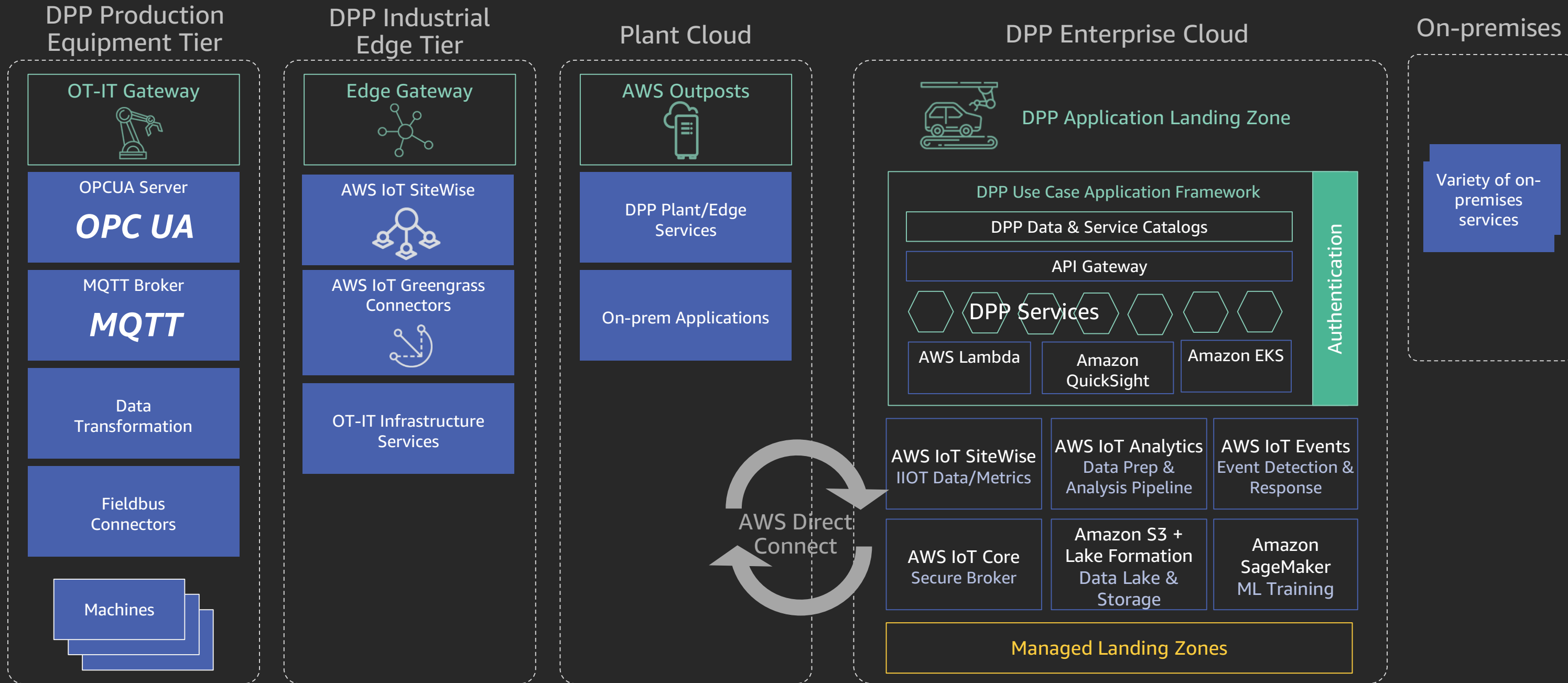
- Top Bar:** "DSFM+ Prototyp" and a settings icon.
- Left Navigation:** "Maschinenübersicht", "Maschinenbericht", "Verlustübersicht", "Verlusterfassung".
- Filtering:** "Werk DSFM_Entwicklung", "Linie 220", "Ansicht Production Manager".
- Machine Cards (Row 1):**
 - GM4453-03-06: Status "Auto", io: 2, nio: 0, Δ -5.
 - GM4453-03-03: Status "Auto", io: 0, nio: 0, Δ 2.
 - GM4453-03-04: Status "Auto", io: 2, nio: 0, Δ 2.
 - GM4453-03-05: Status "Auto", io: 8, nio: 0, Δ 36.
- Machine Cards (Row 2):**
 - GM4453-03-07: Status "Auto".
 - GM4453-03-02: Status "?".
 - GM4453-03-01: Status "Auto".
 - GM4453-02-05: Status "Auto".

Callout boxes explain the following features:

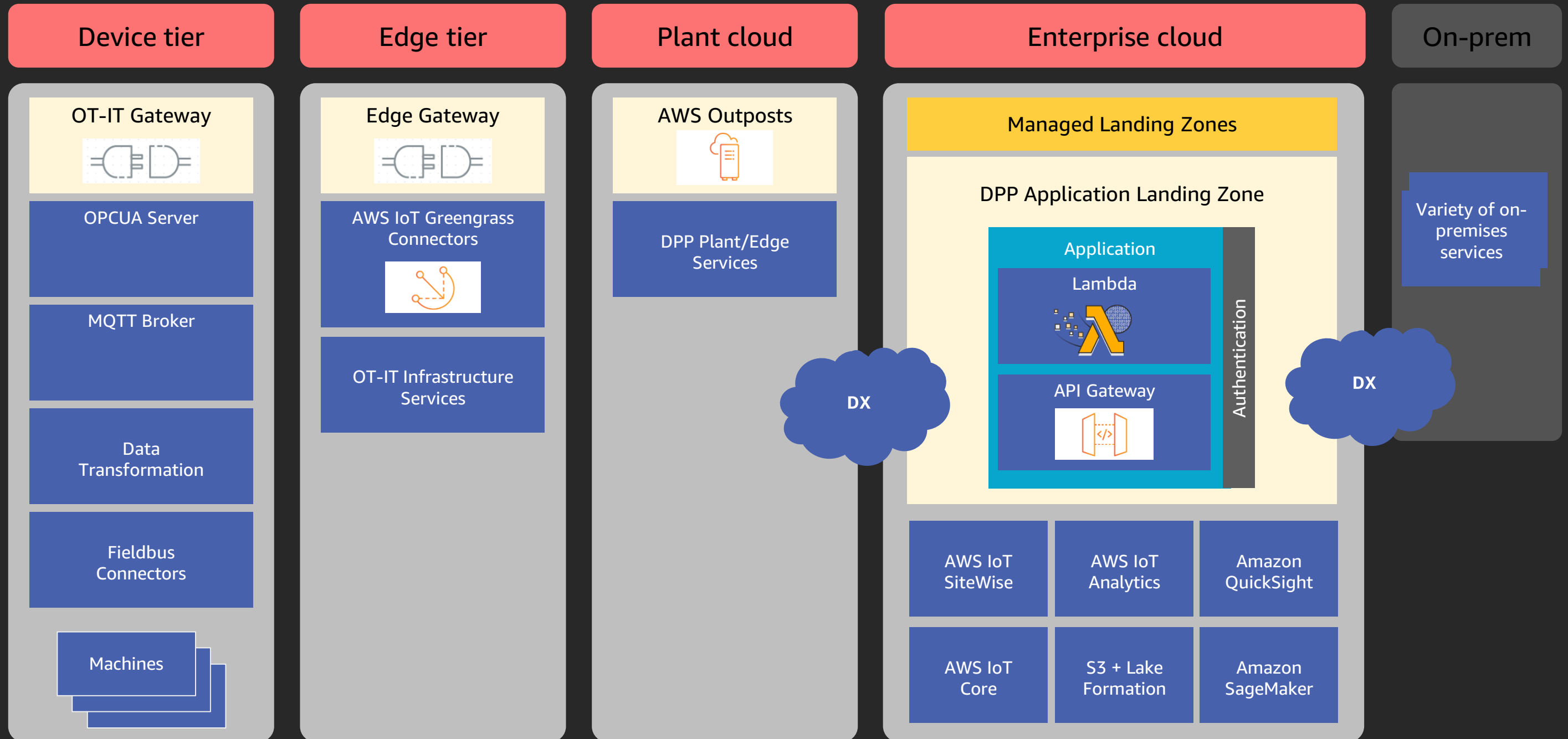
- "near" real time status of machines (points to the "Auto" status indicator).
- Counted parts from machine (points to the "io" and "nio" values).
- Parts to be produced in selected shift (AWS IoT SiteWise metric) (points to the Δ change indicator).
- Availability of machines (AWS IoT SiteWise metric) (points to the status indicator).
- Selecting plants and lines from AWS IoT SiteWise hierarchy (points to the "Werk" and "Linie" dropdowns).
- View switcher for context sensitivity (points to the "Ansicht" dropdown).

Platform architecture

The foundation digital platform spans key production and supply chain capabilities



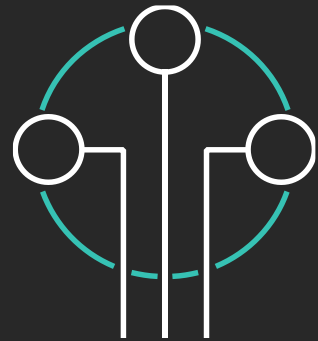
While the platform delivers key capabilities ...



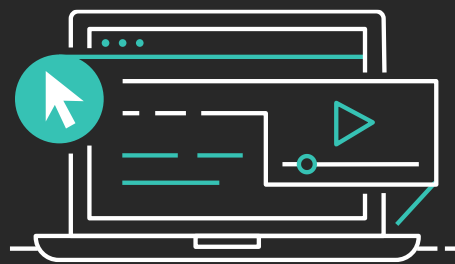
Q&A

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